

#### November 21, 2018

# **High-touch leadership crucial to leaders**

#### **Commentary by** Lt. Col. Chris Carnduff 628TH CIVIL ENGINEER SQUADRON

2 TAILWIND

**OINT BASE CHARLES-**TON, S.C. - Technol-U ogy has revolutionized our lives and the Air Force. Our high-tech culture and military are capable of unprecedented effectiveness and agility due to the speed of communication. In many facets of our personal and professional lives, technology gives us the ability to communicate rapidly and accomplish a variety of tasks with minimal personal interaction. However, this high-tech world introduces a risk of leaders losing touch with those under their command. To reduce the potential of technological isolationism, leaders must focus on using high-touch tactics, including learning about subordinates, providing continuous performance feedback and taking ownership of the organization's actions.

Leaders cannot lead effectively by sending a barrage of emails; it takes time, effort, creativity and, most of all, requires genuinely caring about the welfare and development of their personnel. In the age of social media and mass e-mails, it is easy to think we know people based on what we see on a computer screen but learning about an individual demands face-toface interaction, understanding their non-verbal communications and gauging their motivations. Only through the process of learning about an individual can leaders understand how to

#### Commander's Commentary

motivate and mentor their Airmen to achieve excellence.

back is critical to correcting substandard performance, rewarding excellence and putting individuals on a path to being outstanding contributors to the goals of the organization. Virtual feedback is not sufficient. Performance feedback must be a face-to-face communication capitalizing on the knowledge a leader gains from learning about the subordinate. It is easy for leaders to think they provide continuous feedback because they give guidance via e-mail or through another virtual means but those

mechanisms are ineffective in comparison to focused personal interactions aimed at guidance and mentorship. Without engaging in interactive and personal performance feedback, leaders risk abdicating the responsibility of taking unbiased ownership of each member's actions.

A critical component of effective leadership is taking complete ownership of the intent and execution of the organization's mission. One can only achieve such ownership through hightouch interactions. In an age of digital work accomplishment and communication, a leader can fail to take responsibility for subordinates' work. Many times that failing is due to not wanting to micromanage Airmen, a noble intent. However, a leader can make the motivation clearer

by involving themselves in their subordinates' actions personally instead of virtually. Additionally, being involved personally. leaders enable an open dialogue which enhances communications of intent.

The technological revolution our society has undertaken over the past few decades is awesome and the application of new technologies has contributed to the U. S. Air Force's dominance in air, space and cyberspace. However, we must never forget our people are, and will always be, our greatest asset. Regardless of the generation, people are best understood by, mentored by and led by people...not ones and zeros. A high-tech organization deserves high-touch leadership to maximize the effectiveness of its people.

A U.S. Air Force Airman from the 821st Contingency Response Squadron is among the first to be granted a religious accommodation for a shaving waiver based on his Muslim faith after the Air Force released new guidance in 2016 to accommodate individuals with religious requests.

Christianity."

ples or values.

ward success.



# Night on town turns into life-altering incident



. E. WARREN AIR FORCE BASE, Wyo. — As Airmen, we are constantly preparing to be ready for the worst days of our lives. We live by a fit to fight ethos and maintain readiness for the most extreme of emergency situations. Though, sometimes we realize we aren't just prepared to

by Airman 1st Class Katrina Walter

Travis AFB. Calif.

**60th Air Mobility Wing** 

Air Force

Col. Jeff Nelson

60th Air Mobility Wing commander

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Tech. Sgt. Traci Keller

NCO in charge of command information

Airman 1st Class

Jonathon D. A. Carnell

Command information staff writer

Airman 1st Class

Christian Conrad

Command information staff writer

**Commentary** fight for our lives and remember that we are trained to fight for every free life in the United States. My night came on Aug. 28, 2018. I

90TH MISSILE WING found myself in San Antonio, Texas,

#### **Enlisted Commentary**

with a group of Airmen the 90th Missile Wing had dubbed the best of the best. We were attending the annual Air Force Sergeants Association Conference and Professional Airman's Conference.

During the day we would hear from some of the most renowned members of the Armed Forces and at night we would build comradery and explore San Antonio as a group. Military Training, San Antonio has an enticing nightlife surrounding the River Walk. Locals and tourists label the River Walk as the "place to be" and a "must-see."

I looked at my phone, and saw the time was nearly 1 a.m. Wednesday. Not used to staying out this late, I began to weigh the pros and cons of returning to my hotel due to the early morning ahead of us. I turned to my friend, Airman 1st Class Nicole

As most know from graduating Basic stories with a woman who was making the transition from enlisted to officer and decided the lack of sleep would be worth the memories made.

Reed, Master Sgt. Jason Myers and I had all arrived together and were standing on the second story balcony of a piano bar overlooking the River Walk. We were socializing, laughing and enjoying ourselves while meeting other Airmen who were also attending the conference. The atmosphere of the night

See WALTER Page 17

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#### On the cover

Fred Warner, San Francisco 49ers linebacker, greets the Pipers, a dual-miltiary family from Travis Air Force Base, Calif., on Nov. 11 at Levi's Stadium in Santa Clara, Calif. U.S. Air Force photo/Airman 1st Class

Jonathon D. A. Carnel

### Tailwind **Daily Republic**

#### Todd R. Hansen Copy editor

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Visit the Travis public web site at http:// www.travis.af.mil. Read the Tailwind online a http://tailwind.dailvrepublic.net.or.by.access-

Reed, and saw she was exchanging

# Deliberate performance feed-

Nick DeCicco Tailwind editor

#### NOVEMBER 21, 2018

#### TRAVIS

# Muslim sergeant with CRW shares spiritual path

#### Tech. Sgt. Liliana Moreno

621ST CONTINGENCY RESPONSE WING PUBLIC AFFAIRS

In 2011, while stationed in a remote part of Turkey, in the ancient town of Izmir, Staff Sgt. Abdul Rahman Gaitan found himself exposed to a new culture and in a town with deep religious history. "I was surrounded by very deep Christian history, so I naturally felt I needed to strengthen my spiritual life," he said. "I began to read the Bible from a different perspective and mindset, with this I was pulled into the theology of

Gaitan understood the importance of resiliency, specifically spiritual resilience which is defined as the ability to sustain an individual's sense of self and purpose through a set of beliefs, princi-

Spiritual resiliency, along with mental, physical and social, are recognized as the four pillars that comprise the Comprehensive Airmen Fitness initiative intended on maximizing the whole Airman concept. Each domain has separate key concepts, but all add together to create a checklist that can help one drive to-

Raised in a Catholic environment, Gaitan's family followed the traditional formalities that came with the religion.

"As a Hispanic, Catholicism is intertwined with our culture, food and way of life," Gaitan explained. "Religiously, I only went to church because I felt I had to. I followed the Catholic 'playbook'



Staff Sgt. Abdul Rahman Gaitan, 821st Contingency Response Squadron aerial porter, has become the first Airman to be granted a religious accommodation for a shaving waiver based on his Muslim faith.

growing up. ... I was part of Bible Clubs. I went to many youth retreats, and tried hard to be a person of faith, but it always felt unnatural, no matter how hard I tried."

During his quest to find the answer he needed to develop his spiritual life, Gaitan began to feel uncomfortable with some of the fundamental tenets of

Duty title:

administrator.

Mission Support Group

commander's action group

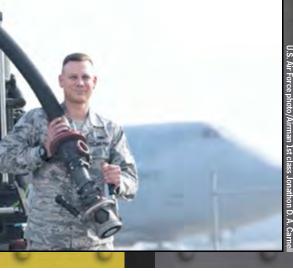
Christianity, so he left the faith.

As time passed, Gaitan began to grow a friendship with an older Turkish man and his son who ran a small shop at the bottom of the building where he lived.

"This family was always reading the Quran and I was so moved by their relationship with their religion. When the call to prayer went on they stopped

everything and began to pray," Gaitan said. "Every time I heard the call to prayer and saw men and women going to the mosque or praying in their shop, I felt the peace and tranquility the five daily prayers gave them."

The following year, Gaitan moved to See MUSLIM Page 23



#### Name: Hometown: the Air Force by the new year and Senior Airman David Milev Hudson, Florida. complete a Bachelor of Arts in organizational leadership. Unit<sup>.</sup> Time in service: 60th Logistics Readiness What are your hobbies? Three years. Squadron. White water rafting, anything

Family: Spouse, Brittany Miley; son, Maverick Milev.

What are your goals? Complete Community College of outdoors, softball, golf, bowing, and vollevball.

What is your greatest achievement? Enlisting in the Air Force

## Exchange extends holiday return policy

Lorraine Harris-Ortega ARMY & AIR FORCE ECHANGE PUBLIC AFFAIRS

To make this holiday season less stressful for military shoppers, the Travis Air Force Base Exchange is extending its return policy for items purchased between Nov. 1 and Dec. 24.

The Exchange's standard policv allows returns 15 to 90 days after purchase with a sales receipt or online order confirmation depending on the item. The holiday return policy extends these terms through Jan. 31.

"Sometimes you get that perfect gift and sometimes you don't," said Phonda Bishop, Exchange store manager. "With the Exchange's extended return policy, military service members, retirees and veterans will have plenty of time to make an effortless exchange or a troublefree return."

Veterans who have registered to shop online at ShopMyExchange.com can use the extended holiday return policy. They can return ShopMvExchange. com merchandise purchased between Nov. 1 and Dec. 24 by mail or by calling 1-800-527-2345 for assistance through Jan. 31.

Shoppers can find out more information or return items purchased in-store or online by visiting Travis Air Force Base Exchange customer service.



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Airmen who reside in the dorms are treated to a home cooked meal during an event at the Peak Airman Ministry Center sponsored by the chapel team Nov. 13 at Travis Air Force Base. Calif, The Travis chapel team is the recipient of the Charles I. Carpenter award, which recognizes the best chapel team in the Air Force.

# Chapel team best in Air Force

#### Louis Briscese

60TH AIR MOBILITY WING PUBLIC AFFAIRS

Being selected as the top in your career field for the Air Force is an amazing accomplishment.

Recently, the Chapel Team at Travis AFB won the Charles I. Carpenter award, which recognizes the best large chapel team in the AF. Chaplain (Maj. Gen.) Charles I. Carpenter, who was the first chief of Air Force chap-1949 to August 1958.

Winning the award validates the exceptional services the chapel team provides to Travis. Maj. Todd Leathermon, 60th Air Mobility Wing, deputy wing chaplain says this is a total team effort.

"The team we have is extraordinary," said Leathermon. "The amount of work being done year after year The award is named after has a profound impact on the base and local community."

Despite having one-third of the chaplains deployed lains, serving from August during the award period. the team still managed to seminary or ministry."

provide the same services and programs. One of those programs is the Clinical Pastoral Education program, which is the only one offered in Air Mobility Command. Last year, 28 students graduated from the program accumulating more than 8,400 hours of training time.

"Our CPE program is the only one in AMC and prepares individuals to be chaplains in a hospital setting," said Leathermon. "It's a 10-month program for students already enrolled in

Taking care of the warfighters who perform the mission is the number one priority for the chapel team. They do this by sponsoring events, putting on support programs and being on location in the units speaking with Airmen face-to-face.

It's very easy for Airmen to focus on the mission while ignoring their own needs or problems they may be dealing with, he said.

"The operations tempo is so high here and there's an enormous expectation for

See CHAPEL Page 23



### Exchange offers coupons

#### **Lorraine Ortega**

PUBLIC AFFAIRS

For the third time this year, the Army & Air Force Exchange Service is giving Travis Air Force Base Exchange shoppers an opportunity to help Soldiers, Airmen and military

From Nov. 30 to Dec. 5. Exchange shoppers can make donations to Army Emergency Relief and Air Force Assistance Fund. A coupon is granted for \$5 off a \$25 pur-

AFAF provide emergency assistance, sponsor educational and community programs that improve the quality of life for service members and their families.

"The Travis AFB community is always quick to help those in need - it's in their DNA," said Flor B. Payton, Exchange general manager. "The Exchange is honored to be a part of this wonderful program to support service members and their families who are going through tough times."

The coupons are valid Dec. 6-12. There's not a limit to the The first two "Give & Get number of coupons shoppers Back" donation periods of 2018 can earn and the coupons can garnered more than \$212,000 be redeemed in stores or online for the support funds. AER and at ShopMyExchange.com.

# Safety issues mobile app

#### **Keith Wright**

AIR FORCE SAFETY CENTER PUBLIC AFFAIRS

KIRTLAND AIR FORCE BASE, N.M. — The Air Force Safety Center released a mobile version of the Airman Safety App, Nov. 15, enabling Airmen at installations Air Force-wide to voluntarily report safety issues with their devices as they encounter them.

A capability designed to advance the Airman Safety Action Program, this simple proactive tool utilizes every Airman as a sensor to identify hazards in their workplace

and throughout the installation for the purpose of mishap prevention.

"We are leveraging technology to capture those unintentional errors, hazardous situations and high-risk activities that may not be identified through traditional safety reporting channels," said Kevin Tibbs, AFSEC Airman Safety Action Program manager. "The Safety Center receives more than 60 reports a month that may not have been revealed otherwise."

Submissions to ASAP using the Airman Safety App are designed to encourage open

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reporting of safety concerns and information that might be critical to identifying precursors to accidents.

This includes initiating reports identifying the existence of hazards, events or conditions negatively affecting nuclear surety and chronic, work-related occupational illnesses.

As of Nov. 1, more than 4,500 ASAP reports have been filed since 2009. Of those, 858 in fiscal vear 2018 were remote submissions via the URL-based app.

See SAFETY Page 17



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Air Base P



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### Smoke from fire fills air over Travis



A U.S. Air Force C-17 Globemaster III aircraft from the 60th **Air Mobility Wing is** prepared for a sortie as smoke from a wildfire in Butte County, California, fills the air Nov. 15 at Travis Air Force Base. The Camp Fire is over 120 miles from the base, has burned over 142,000 acres, destroyed 11.860 structures and caused 79 deaths as of Nov. 20.

U.S. Air Force photo/Master Sgt. Joev Swaffor



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November 21, 2018

Staff Sgt. Daniel Phelps 349TH AIR MOBILITY WING PUBLIC AFFAIRS

The clip-clop of horse the parched California earth.

from various herds scattered around the plot.

arena.



November 21, 2018

# Horses bring solace to Airman, reservist

hooves fills the air as the heat of the summer sun beats down on Dust blows with a gentle breeze that does nothing to cool the air, but everything to fill one's mouth. The lowing of cattle echoes throughout the arena

Master Sgt. Tania McGuire, 349th Force Support Squadron first sergeant, takes a slow. deep breath to calm herself and her horse before she enters the

McGuire is an amateur competitor in cutting, a

western-style equestrian competition. Horse and rider work as a team before a judge or panel of judges to demonstrate the horse's athleticism and ability to handle cattle during a two and a half minute performance, called a "run." Each contestant is assisted by four helpers: two are designated as turnback help to keep cattle from running off to the back of the arena, and the other two are designated as herd holders to keep the cattle bunched together and prevent potential strays from escaping into the work area.

"Cutting is an amazing sport," McGuire explained. "In every equine discipline that is ridden, the rider has control of See HORSES Page 18

TRAVIS

U.S. Air Force photo/Staff Sgt. Daniel Phelp

Master Sgt. Tania McGuire, 349th Force Support Squadron first sergeant, prepares her horse for a practice Sept. 2 at her home in Placerville, Calif., prior to a competition later in the day.

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November 21, 2018





Staff Sgt. Linda Blake, back left, 60th Security Forces Squadron assistant NCO in charge of the Visitor Control Center, and her husband. Tech. Sgt. Michael Blake. 60th SFS flight chief, watch as their children play inside the Mitchell Memorial Library Nov. 9 at Travis Air Force Base, Calif.

# Couple shares life, service

Tech. Sgt. James Hodgman 60TH AIR MOBILITY WING PUBLIC AFFAIRS

*Editor's note: This is the first* 2010. in a two-part series.

Military life can be stressful and provide numerous challenges to families.

For dual military couples, where both spouses serve in the military, finding the right balance between serving the mission and caring for family can response, Linda said. be difficult.

"The military wants so much from you and the mission will always come first," said Tech. Sgt. Michael Blake, a 60th Security Forces Squadron flight chief. "You have to find a way to balance everything and that can be tough."

Michael has served 14 years in the U.S. Air Force and he has spent the past five years in a dual military marriage with his wife. Staff Sgt. Linda Blake. 60th SFS assistant noncommissioned officer in charge of the Visitor Control Center.

During his career, the father of three has served in a variety of positions at three bases from Korea to the United States. During his first assignment at I apologized for not giving him

Travis Air Force Base from another chance." 2007 to 2013 he met Linda, who enlisted in the Air Force in June

It was an awkward first en- year passed, Michael asked Lincounter.

At the time, she was told to go to the 615th Contingency Response Group to meet with squadron personnel. She saw then-Staff Sgt. Blake in the hall and asked where she should go. Michael didn't have the nicest

"Maybe he was having a bad day," she said.

"I was a little stressed out," said Michael with a laugh.

The two didn't speak for a year. In February 2012, Linda and Michael were completing pre-deployment training in North Carolina. The two were assigned to the same fire team and had to work together during several 12-hour shifts.

"To help us stay awake and alert, we talked to one another and I soon realized he wasn't a jerk," said Linda. "We talked about everything from work to family and what we do in our off-time. We also talked about that first encounter. Michael apologized for what he said and

Shortly after the training was over. Linda and Michael started dating and after about a da to marry him during a visit to San Francisco.

"I was so happy with her and I always wanted to be around her," he said. "I never want to lose her. She is my everything." The couple said communica-

tion is essential to making their marriage work.

"We have to plan things," Michael said. "We try to plan a date night once a week which usually turns into more like once a month, but we always do little things for one another."

"Date night may be simply cooking dinner at home, just the two of us and watching a movie while the kids are sleeping," added Linda. "We also make time for church every Sunday."

Linda said ensuring their relationship is strong helps her and her husband support the mission

"We are supporting something much bigger than ourselves," she said.

While the Blakes are committed to serving, they said

See COUPLE Page 19



#### Airman 1st Class 9TH RECONNAISSANCE WING PUBLIC AFFAIRS

Nov. 8, at Beale Air Force Base.

as a processing, assessment and distribution (PAD) cell, have continued their support since their activation last week by Gov. Jerry Brown. The Airmen analyzing video and other intelligence collected on the Camp and Woolsey Fires. "We are using imagery ana-

gence analyst. "Our analysts



LLS Air Force photo/Airman 1st Class Tristan D. Viglianc

Tech. Sgt. Roy Davis and Tech. Sgt. Matt Lemaire, 234th Intelligence Squadron intelligence analysts, participate in a conference call with various civilian and military agencies regarding the California wildfires Nov. 14 at Beale Air Force Base, Calif. The 234th IS Airmen are providing aerial imagery support to agencies battling the Camp and Woolsey fires.

# **Beale helps monitor fires**

### **Tristan D. Viglianco**

BEALE AIR FORCE BASE. Calif. - Air National Guardsmen from the 195th Intelligence, Surveillance and Reconnaissance Group provided aerial imagery support to agencies battling fires in California since The 195th ISRG team, known

lysts to look at full motion video coming from medium altitude assets supporting the fire," said telligence Squadron intelli-

are looking at that and doing

also doing fire perimeter support, so ground agencies have an idea of how big the fire is, where it is at, and whether or not is breaching."

According to Davis, there are also fusion analysts going through other forms of intelligence, including social media, online data, and info collected by responding agencies.

All of this isn't possible without the help of communication troops in their units and in other cooperating agencies.

"We give comm support, whether it is maintaining the internet network, fixing technical issues, or installing software on the computers," said Staff Sgt. Olivia McCray, 222nd Intelligence Support Squadron communication support. "We are also out in the field doing the same thing so the pilots can Tech. Sgt. Roy Davis, 234th In- communicate to the different platforms."

The team of analysts are working with a variety of lodamage assessment. They are cal and national civilian and humbling experience."

military agencies, including the Army National Guard, the Air Force Reserve, CAL FIRE, and California Office of Emergency Services.

"It is not just the state of California using its agencies," Davis said. "It is really a national effort at this point."

According to CAL FIRE, the Woolsey Fire has killed 3 people, destroyed approximately 500 structures, and is 57 percent contained. The Camp Fire has killed 56 people, destroyed approximately 9,000 structures, and is 40 percent contained. The Camp Fire is now the deadliest and most destructive fire in California history.

"There has been so much loss and with that an element of emotions," Davis said. "As guard members we are civilians most of the month, but to be able to step into a full-time function and know we are supporting people who are members of our community is a

# Foreign navy officers dive into air mobility

#### Staff Sgt. Andrea Salazar JOINT BASE CHARLESTON PUBLIC AFFAIRS

JOINT BASE CHARLES-TON, S.C. - Approximately 56 foreign and joint military officers from 52 foreign naval services from around the world visited Joint Base Charleston Nov. 13 to learn about the mission and capabilities of Air Mobility Command as well as JB Charleston's role as the gateway to the Atlantic.

This is the first time international students from the Naleigh Burke Fellowship have visited JB Charleston. The the Navy's flagship senior de- countries can accomplish." velopmental education program, focusing on educating and developing future leaders by building strategic and cultural perspective – as well as trust, confidence and cooperation – between American and international officers.

"Part of the program focuses not only on teaching these mobility brings into future opofficers American defense, but also integrating them into American culture by traveling all over the U.S.," said U.S. Lt. Col. Chris Stephens, Naval War College student. "This

visit gave our foreign nation partners an opportunity to see firsthand how U.S. Transportation Command connects all the way down to the tactical level. It was also great to get a feel for what the mission is like for an airlift unit in the U.S."

For some students, seeing the large amount of C-17 Globemaster III aircraft and mobility assets was a high point of the trip.

"Coming from a small country, it's amazing to see the mammoth capabilities the U.S. val Command College's Ar- Air Force has in terms of size, infrastructure and abilities.' said Capt. Joseph Rohan, a Sri program is one of several at Lankan naval officer. "I can the NCC, which is part of the see how they're truly able to U.S. Naval War College in make a global reach because Newport, Rhode Island. It is that is something very few

Although the majority of the class are naval officers. Rohan expressed the importance of understanding air operations.

"As naval planners, especially at the operational level, we do need to understand the unique characteristics air erations," said Rohan. "Contingency operations are not one-dimensional, so gaining insight into the air and land components helps us consider that for future planning."

### **Hill launches dozens** of F-35As in exercise

#### 388th Fighter Wing **Public Affairs**

HILL AIR FORCE BASE. Utah — The active duty 388th Fighter Wing and Air Force Reserve 419th Fighter Wing conducted a combat power ex- to defeat potential adversarercise Nov. 19, launching dozens of F-35A Lightning IIs said Mai. Caleb Guthmann. within a condensed period of 34th Fighter Squadron assistime.

As the Air Force's only combat-ready F-35A units, the 388th and 419th FWs must be prepared to launch any number of aircraft to support the national defense mission at a moment's notice.

"We are ready to fight tonight, and exercising with multiple squadrons of F-35s can demonstrate our ability ies wherever they may arise," tant director of operations and exercise project officer.

The wings fly between 30-60 sorties per day from Hill's flight line.





Senior Airman Christian Sullivan JOINT BASE CHARLESTON PUBLIC AFFAIRS

from Nov. 6-8.

JB Charleston was selected as the first Air Mobility Command base to lead Flight Commander's Edge because of its current resources and capabilities to train and develop flight leaders.

"Joint Base Charleston reached out to us earlier about updating their own flight commander's course," said William Hammerli, Air Mobility Com- to make sure we set our flight mand learning office strategic leadership up as best we can planner. "I let them know when the Edge program was coming out and asked if they wanted to be part of the beta test. I wanted to give them that opportunity since they wanted to take charge and lead the way."

and trained leaders. "I think the class could have

Force."

with.



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#### AIR FORCE

# **Charleston hosts new leadership course**

TON, S.C. — Company-grade Joint Base Charleston, South mander's Edge, a new flight leadership training program,

The program supports the Air Force's priority to revitalize squadrons, as noted by Air Force Chief of Staff Gen. David Goldfein. Goldfein said squadrons are the beating heart of the Air Force and hammered home the need for flight leadership with more experienced

a huge impact on the chief of staff's goal to revitalize the squadrons," said Lt. Col. Rose Stoor, Air University's eSchool of Graduate Professional Military Education director of program integration. "Our most significant goal is to support the development of flight commander courses across the Air

Maj. Dan Cascio, 437th Airlift Wing Commander's Action Group chief and an instructor for the course, seeing firsthand the soon-to-be benefits of the course for future flight leaders. In the course, students learned about topics every flight commander and chief should know such as officer performance reports and awards packages and situations a leader will be faced

"The Flight Commander's Edge uses a targeted method to teach upcoming flight lead-JOINT BASE CHARLES- ership to understand the roles and responsibilities they're officers and senior NCOs at getting ready to get into," said Cascio. "The course serves as Carolina, hosted Flight Com- an aggregate treatment of the elements of their job, to teach them the dos and don'ts, as well as a theoretical approach to leadership."

ing leadership to take care of their Airmen while helping revitalize squadrons and Cascio sees flight commanders as the first line of supervision in any given squadron.

"We're putting our best foot forward with the course," he said. "Our primary focus is to lead our Airmen. It's absolutely imperative to make sure they are equipped to execute the duties of their office to the best of their ability. We owe that to them."

Capt. Jeff Wagenius, 315th Aircraft Maintenance Squadron aircraft maintenance unit officer in charge, who has already served as a flight commander, said he took things from this course he hopes to put in his tool belt.

One of the goals is teach-



Students engage each other during a group discussion portion of the new Flight Commander's Edge course, Nov. 7 at Joint Base Charleston, S.C.

"For me, taking this course was a great opportunity to from the participants, we can learning experience for the grow in learning how to gain Airmen's buy-in for organizational change," said Wagenius. "When we have changes coming down from commanders, I've got to get my 120-plus Airmen onboard. I was looking for tools to enable me to accomplish that for my commanders.

"I hope through feedback develop something that can set up young flight commanders, like myself, to not just make organizations more efficient, but make our Airmen more satisfied in their jobs."

Although it's a beta test and there will be learning curves along the way, Hammerli said he believes JB Charleston did heaven and earth for you."

well in the course, creating a students and the instructors, while also reaching what he believes to be the number one goal: taking care of Airmen.

"Take care of Airmen and they'll take care of the mission, I truly believe that," said Hammerli. "If they know you care about them, they'll move







#### Visit Travis at **FACEBOOK**.com/TravisAirForceBase

## Goldfein underscores importance of alliance

#### **Charles Pope** SECRETARY OF THE AIR FORCE

PUBLIC AFFAIRS

Force Chief of Staff Gen. Da- nior officers and non-commisvid L. Goldfein concluded a sioned officers, noting that the two-day visit to Colombia on Colombian Air Force partici-Thursday, reinforcing bonds with one of the United States' Red Flag exercise. closest allies in Latin America dard" in the region.

The visit was Goldfein's mance and partnership. first as the Air Force's highthat has worked closely with without coalition partners. ... same time, Goldfein's visit took States," Goldfein said. place amid heightened regiontries share.

"Colombia is the gold

standard when it comes to securing a country and forging a positive way forward," Goldfein said during an address to a BOGOTA, Columbia - Air collection of senior leaders, jupated in the last U.S. Air Force

As he did throughout the and pledging to accelerate joint two-day visit in Bogata, Goldtraining activities with an air fein praised the Colombian force he called the "gold stan- military - and specifically its air force - for its high perfor-

"As our national defense est-ranking officer to a country strategy states, we cannot win the United States on an assort- Colombia has been, and will ment of regional and securi- continue to be, a capable and ty concerns for decades. At the willing partner of the United

In a ceremony at the Meal concerns that underscored morial Heroes Caidos en Comthe importance of maintaining bate, or Fallen Heroes Memothe longstanding ties the coun- rial, Goldfein laid a wreath to honor Colombian troops lost in battle.



# **49ers meet Airmen: Different uniforms, similar goals**





U.S. Air Force photo/Airman 1st Class Jonathon D.A. Carnel

1) Senior Master Sgt. Scott Piper, 60th Air Mobility Wing career assistance adviser, describes to his son, Sean, 11, how football formations work Nov. 11 at Levi's Stadium in Santa Clara, Calif. 2) Piper describes an experience about football to members of the San Francisco 49ers.

#### Airman 1st Class Jonathon D. A. Carnell 60TH AIR MOBILITY WING PUBLIC AFFAIRS

This Veterans Day, 10 Airmen from Travis Air Force Base, California, were co 49ers, Levi's Stadium, Santa Clara. Nov. 11.

The Airmen and their families had the opportunity to view of the 49ers practice. They were able to meet with the players one-on-one and converse with each other.

more than amazing and why Senior Master Sgt. Scott Piper, 60th Air Mosays, "Everything happens for a reason

"Growing up in the military, I didn't have a 'local' team and in the 1980s, the them," said Scott.

Scott and his wife, Master Sgt. Luciana Piper, 60th Medical Support Squadron information systems flight chief, world.

Having the opportunity to be in the same local area as his favorite team was a dream come true. Meeting and team success, football is unique in that getting a personal connection with the if a single person doesn't do their job to players was just an added benefit and the best of their ability, not only does it awesome for the kids, he said.

"This is really about my kids," said Scott. "I have four boys and just like me, growing up in the military, they don't have a 'hometown' team."

The two youngest boys reciprocatcall them their favorite team.

"Meeting the 49ers is an experience the kids will never forget," said Luciana. "The kids had so much fun and loved being able to talk to their favorite players."

field to connect with them after the practice.

"We appreciate the support from all of our fans," said D.J. Reed, San Francisco 49ers defensive back. "Meeting some of the men and women who protect our freedom every day is truly incredible."

This experience with the 49ers is different from other events service mem- received more of a spotlight for the serbers are fortuned to do in that the athhear each other's stories.

"Speaking to the players was incredible," said Scott.

These athletes have a lot of heart. They don't give up, and when it comes to Monday Night Football, they play hard, invited to the home of the San Francis- they hit hard, they get knocked down, but they get back up with intensity striving to hit and play harder, he said.

> There are many reasons why Scott loves the 49ers and football.

"In the mid-80s. I fell in love with the game of football and idolized a man named Jerry Rice," said Scott. "I ap-For one family, this experience was preciated the pride he took in his appearance, and I absolutely admired the work ethic he displayed in practices and bility Wing career assistance advisor, his legendary off season workouts. He was not the tallest or the fastest, but he worked the hardest. As a result, he became the best to ever play the game."

It's from Jerry Rice where Scott 'Niners' were on national T.V. quite a learned a strong work ethic and leadbit, so I started watching and following ership skills. It has paid dividends for the Airmen and civilians learning from Scott.

"I have coached sports for the last 19 years and the game of football and have been stationed all around the its team dynamics shares many parallels with executing a military mission." said Scott. "While all team sports have individual responsibilities to ensure a jeopardize the success of that play, but it could affect the health and the livelihood of their teammates."

Pairing up with the San Francisco 49ers showed how the men and women of Travis aren't just people in a uniform ed their dad's love for the 49ers and now and it showed that the 49ers aren't just men in jerseys.

"I think it provides perspective for both the military and the community partners," he said. "Getting involved with the community reminds us as military members that our communities The 49ers felt just as privileged to are ultimately why our military exists. have Airmen and their families on the We don the nation's cloth to allow our citizens to participate in public activities such as sporting events. It also provides an opportunity for military members to be reminded that their service is appreciated."

This Veterans Day was a great experience for the entire family, said Scott.

"It's a freedom to play this amazing sport," said Reed. "I wish our military vice they do. It's nice to meet the people letes and service members were able to serving and an honor to have them as fans as I'm a fan of them."







3) Senior Master Sgt. Scott Piper. **60th Air Mobility Wing career** assistance advisor, takes a photo of his family Nov. 11 at Levi's Stadium in Santa Clara, Calif. 4) Piper, his wife. Master Sgt. Luciana Piper, 60th Medical Support Squadron information systems flight chief, and their family pose for a photo Nov. 11 at Levi's Stadium. 5) D.J. Reed, San Francisco 49ers linebacker, signs a football Nov. 11 for a U.S. Air Force family at Levi's Stadium. 6) Scott Piper, Luciana Piper and their family enter Levi's Stadium Nov. 11.

at 707-424-5103.

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#### Puzzles

Easv

# STR8TS No. 413

SUDOKU

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The solutions will be published here in the next issue

No. 413

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How to beat Str8ts Like Sudoku, no single number can repeat in any row or column. But... rows and columns are divided by black squares into **compartments**. These need to be filled in with numbers that complete a 'straight'. A **straight** is a set of numbers with no gaps but can be in any order, eg [4.2.3.5]. Clues in black cells remove that number as an option in that row and column and are not part of any straight. Glance at the solution to see how 'straights' are formed

Previous solution - Medium

Tough				Previous solution - Medium									
		1		8	2	7	4	5	1	3	9	6	
				4	1	3	9	6	8	5	2	7	
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				2	4	1	3	7	9	8	6	5	
				7	5	6	1	8	4	9	3	2	
				5	3	8	2	4	7	6	1	9	
				1	7	4	8	9	6	2	5	3	
		-		9	6	2	5	1	3	4	7	8	
9	)	5		To complete Sudoku, fill the board by entering numbers 1 to 9 such									
			that each raw, column and 2v2 hou										

that each row, column and 3x3 box ontains every number uniquely

For many strategies, hints and tips, visit www.sudokuwiki.org

If you like Str8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

### **Retiree Corner**

2

4

#### New senior enlisted advisor assumes duties at DHA

In a ceremony incorporating symbolism and tradition, Army Command Sgt. Maj. Robert Luciano transferred his duties as senior enlisted advisor in the Defense Health Agency to Navy Command Master Chief Charles "Chip" Collins earlier this month at Defense Health Headquarters in Falls Church, Virginia.

Vice Adm. Raquel Bono, director of the Defense Health Agency, thanked Luciano for his service and said she was grateful "he was willing to come and

take on a new adventure. He brought people together to advance the mission of the DHA."

She also said she's looking forward to working with Collins. "Taking care of our people is an important legacy," she said. "Our strongest accomplishments in the Military Health System occur when we find ways to work together to create a system that our beneficiaries so richly deserve."

Luciano is retiring after serving in the military for more than 35 years. He said it has been an honor and a privilege to fill the role of senior enlisted adviser.

- Health.mil

### 60th FSS

#### Events and upcoming Free Holiday Facebook Bingo. This

season, 60th FSS will give away \$1,000 cash every week. Starting Nov. 26, everyone 18 and older can pick up Holiday Facebook Bingo cards at the Airman and Family Readiness Center, Arts & Crafts, Cypress Lakes Golf Course, Mitchell Memorial Library, Outdoor Recreation and Travis Bowl. Don't forget to "LIKE" us on Facebook (@60FSS) to play and win \$1,000 cash. For more information, visit TravisFSS.com.

Mike Super Magic and Illusion 2.0H. 6 p.m. Nov. 28 at DB400 (aka Delta Breeze Club). No tickets or reservations needed. Seats will be provided on a first come, first serve basis. Free. For more information, call 437-3711.

Air Force Art Contest. MyAirforceLife.com is hosting the annual Air Force Art Contest through Nov. 30. There is \$4,500 at stake and 15 winners will take home prize money for their creative entries. Eligible adults and children ages 6-16 may enter. Art submission period is now through Nov. 30. For more information, visit http://www.myairforcelife.com/arts/art-contest. aspx.

Home for the Holiday Reservations at Westwind Inn. Westwind Inn is now available for holiday reservations! From now through Jan. 4, 2019, you can book and reserve loved ones' stay for up to 14 nights (excluding TLFs, pet TLFs and business suites). Reservation based on availability. To make reservations or for more details, call 424-8000.

**\*\*\*** For more information on FSS, visit http://www.travisfss.com.

### **Chapel programs**

**Recurring events** Catholic

Twin Peaks Chapel

• Roman Catholic Mass: 9 a.m. and noon Sunday

• Children's Church: 10:15 a.m. Sunday. Sacrament of Reconciliation/Confession: 4:30 to 5:30 p.m. Wednesday or upon

appointment • Infant Baptism Prep Class: Two classes.

Registration required, 6 to 7 p.m., quarterly,

- Youth Choir: 1 p.m. Sunday. Children's Choir: 2 p.m. Sunday
- Adult Choir: 4 p.m. Sunday.
- Women's Bible Study: 10 a.m. (at First Street Chapel).

• Catholic Women of the Chapel: 6 p.m. first Monday of every month, Annex.

• Rite of Christian Initiation of Adults: 6 to 7:30 p.m. Wednesday, Annex.

• RE Classes: 10:15 to 11:30 a.m. Sundav. RE Wing.

#### First Street Chapel

 Mom's Group: 9 to 11:30 a.m. Thursday and Friday

#### DGMC Chapel

 Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday, except for

### In the next week ...

Thanksgiving Meal. 11 a.m. fka the Delta Breeze Club. Enjoy turkey, all the fixin's, cakes and pies. Adult meals are \$18, ages 6-10 are \$10 and ages 5 and under eat free. For more information. call 437-3711.



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#### The Church of Jesus Christ of Latter-day Saints

• Sacrament Services: 9 and 11 a.m. Sunday at Church of Jesus Christ of Latter-day Saints Fairfield Stake Center, 2700 Camrose Ave., Fairfield.

#### DGMC Chapel

 Latter-day Saints Service: 4 to 4:30 p.m. Sunday at DGMC Medical Center Chapel. • For all other inquiries, call LDS

Military relations representatives at 707-535-6979.

#### Protestant **First Street Chapel**

 Protestant Community Service: 9:30 to 10:30 a.m. Sunday.

 Gospel Worship Service: 11:30 a.m. to 12:30 p.m. Sunday.

 Children's Ministry is provided for 6-month-olds through fifth grade.

• Protestant Men of the Chapel: 8 to 9 a.m., first Saturday of every month.

**Twin Peaks Chapel** Protestant Women of the Chapel:

9:30 to 11 a m Tuesday

**DGMC Chapel**  Protestant Traditional Service: 10 to 11 a m Sunday

#### **Airmen's Ministry Center**

 The Peak is open from 6 to 9 p.m. Monday through Friday at Bldg. 1348. Home-cooked meal at 6 p.m. Tuesdays followed at 7 p.m. by Bible study.

#### \*\*\*

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For more information about chapel programs, call Twin Peaks Chapel at 707-424-

#### Recurring

Air Force Office of Special Investigations. To report a crime, get a foreign travel brief or request information on joining AFOSI. report to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303. 510 Airlift CR, Travis AFB, 94535. For more

to 4 p.m. Nov. 24-25 and Dec. 1-2, 703 Mustang Court, Fairfield. Free admission.

Festival of the Trees. 11 a.m. Ĭ St. Free admission. www.

27, along Main Street, from West Street to Davis Street, Vacaville Free. www.facebook. com/merrimentonmainvacaville

information, call 707-424-3115 or DSN: 837-3115

Air Force Recruiting Office. Now oper Solano mall.

membership meetings are at 2 p.m. the second Friday of every month at Wingman's in the contact Senior Master Sgt. Angell Nichols or

from 10 a.m. to 2 p.m. Tuesday and Thursday and 4 to 6 p.m. Wednesday. 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page "The Attic at Travis AFB."

#### Alzheimer's Caregiver Support Group.

7227

phone users must dial 707-424-4911 if they have an emergency on base. Those using

numbers

Will perform free wellness screenings from 7:30 to 9:30 a.m. every Monday for all DoD federal civilians. Screenings include cholesterol, glucose, blood pressure and body composition analysis. For more information, visit www. AFMCwellness.com or contact CHPS at 707-424-CHPS or CHPSTravis@foh hhs gov



a Hometown News Release, visit

information, call 707-557-4646

information

"NEWS NOTES" BRIEFS MUST BE SUBMITTED TO 60AMWPA@US.AF.MIL SEVEN DAYS BEFORE THE EVENT DATE. CALL THE 60TH AIR MOBILITY WING PUBLIC AFFAIRS OFFICE INTERNAL INFO SECTION AT 424-2011 FOR MORE INFORMATION.

## Open Studio. Mary Gail Taylor, noon

o 9 p.m. Nov. 27-29, Vacaville Recreation Center, 551 Davis vacavillefestivaloftrees.com.

Merriment on Main. 4:30 p.m. Nov.

at the Solano Town Center mall Learn more about what the Air Force has to offer, such as up to 100-percent tuition assistance .30 days paid vacation per year, free medical and dental care, tax-free housing and food allowance and much more. Contact Tech. Sgt. George Yardley at 707-889-3088 or stop by the office located at 1350 Travis Blvd., Suite P2, Fairfield, in the

Air Force Sergeants Association

### "Walter E. Scott" Chapter 1320. General Delta Breeze Club. For more information, Tech. Sgt. Rebecca Linden de Romero.

Airmen's Attic. The Airmen's Attic is open

Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education classroom on the first floor in Internal Medicine at David Grant USAF Medical Center. For more information, call 707-423-

Base emergency numbers. Mobile government or home phones can call 911. For

more information, call the Travis Air Force Base Fire Prevention Office at 707-424-3683. Base illicit discharge number. To report sewage/water leaks or illegal dumping, call 707-424-2575. For hazardous chemical/ material spills, call the base emergency

**Civilian Health Promotion Services.** 

Crisis text line. Free, confidential, 24/7 counseling for teens and young adults. Text 741-741 anywhere in the United States and a live, trained crisis counselor responds quickly. Employee-Vehicle Certification and **Reporting System.** Civilian and military personnel must maintain emissions information with the Web-based ECARS

system. For more information, call Xuyen Lieu

**Exceptional Family Member Program** Sensory Play Group. This group meets from 2 to 4 p.m. the second and fourth Wednesdays at the Balfour Beatty Community Center. For more information, call 707-424-4342 or visit the Facebook page "EFMP Travis AFB." Family Advocacy Parent/Child play

groups. Toddlers to the Max play group for children ages 1 to 3 meets from 9:30 to 11 a.m. Wednesdays at the First Street Chapel Annex. The Rattles to Raspberries play group for infants 8 weeks to 1 year meets 9:30 to 11 a.m. Thursdays at the First Street Chapel Annex. For more information. call 707-423-

Family and Friends Combat Stress

Peer Support Group. Meets from noon to 1 p m the first Tuesday of every month at the Balfour Beatty Community Center and from 1 to 2 p.m. the third Thursday of each month at The Peak. For more information, contact Amber Ouirate and Jessica Soto at 501-231 7756 or email travsopcombatptsd@gmail.com. Government no-fee passports. All submissions of applications for government

no-fee passports must now include: 1) A photocopy of Military Identification Card front and back: 2) Passport photo taken in the past six months; 3) Supporting document(s), proof of U.S. citizenship certified copy with state or county seal, if it involved a name change submit a court order or marriage certificate. Passport application cannot be handwritten and printed back to back and must be completed online with 2D barcode at website https://pptform. state.gov and/or https://travel.state.gov. For more information, call 707-424-5324. Hometown News Releases. To submit

https://ihns.release.dma.mil/public and fill out the Mare Island Museum. Open 10 a.m. to 2 p.m. Monday through Friday and 10 a.m. to 4 p.m. Saturdavs. 1100 Railroad Ave. in Vallejo. For more

M-50 Gas Mask Fit Testing. Takes place from 9 a.m. to 3 p.m. every Wednesday at Bldg.



791. All deployers are fit as necessary. For more information, call 707-424-2689.

Mitchell Memorial Library. Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m. Friday, 10 a.m. to 5 p.m. Saturday and closed Sunday

Montezuma Shrine Club. Meets every third Thursday of the month at the Masonic Center, 412 Travis Blvd., Fairfield. For more information, call Mike Michaelis at 707-427-2573 or Cal Gitsham at 707-425-0060.

MPF self-renewal program. Did you know that dependents can now renew their ID cards online? To participate in this program, visit http:// bit.ly/2mR1gl2. This program is limited only for renewing dependents' IDs. For all other services. visit MPF during duty hours or call 707-424-8483.

On-base child care. The Air Force requires on-base residents to be licensed by the 60th Mission Support Group if they provide more than 10 hours of care per week in their homes. For more information, call 707-424-8104 or 707-424-4596 or stop by Bldg. 380B.

Photocopying of military identification. The prohibition of photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant Secretary of Defense dated Oct 27 2011 does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages 16 or younger. However, it applies to sponsors. For more information, call 707-424-5324.

Professional Loadmaster Association. The Professional Loadmaster Association meets at 7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call Mark Raymond at 707-416-5331

Retiree Activities Office. Openings for volunteers. Customers are retired American service members and their family members. It is the RAO's responsibility to maintain open communication and to ensure retirees receive the service and the respect they deserve. If you would like to apply for a volunteer slot and have three hours or more to give, call 707-424-3905

Solano/Napa Habitat for Humanity. This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday. For more information. email Staff Sgt. Mathew Clayton at mathew. clavton@us.af.mil.

Travis Community Thrift Shop. 10 a.m. to 2 p.m. Tuesday and Thursday. Ongoing need for volunteers to organize, sort and price donations.

Here are the showtimes for this weekend's movies at the Base Theater: Today

• 6:30 p.m. "Ralph Breaks the Internet" (PG, first run)

Saturday • 2 p.m. "Ralph Breaks the Internet" (PG, first run)

Sunday • 2 p.m. "Ralph Breaks the Internet" (PG, first run) For more information, contact the Thrift Shop at 707-437-2370

Travis Composite Squadron 22 Civil Air **Patrol.** Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B-2. Open to all students with a 2.0 or higher grade-point average. For more information, contact CAP 1st Lt. Jo Nash at 707-424-3996 or recruiting@squadron22-cap. us, visit during a UTA or check out http:// squadron22-cap.us.

Travis Heritage Center. The facility is looking to add to its historical collection. It is missing the past 15 years of conflict in which Travis was involved. Do you have something special to donate for generations to appreciate? The center also seeks volunteers. The gift shop is open 11 a.m. to 4 p.m. Tuesday through Saturday. For more information, call Rick Shea at 707-424-5598 or email richard.shea@us.af.mil.

Travis Legal Office. Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday Wednesday and Friday 9 a.m. to 1 p.m. Thursday. Legal assistance for active duty members and dependents are walk-ins from 2 to 3 p.m. Tuesday. For all wills and retiree legal assistance, call 707-424-3251 to make an appointment.

Tuskegee Airman Lee A. Archer Chapter Meets at 3 p.m. the third Saturday of the month at the Airman and Family Readiness Center.

Voluntary Leave Transfer Program. The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer Program

• Erin Dunniway, 60th Operations Support Squadron

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information. call 707-424-1720.

What's Cookin' Wednesday. Free lunch at the Travis AFB USO Bldg 1348 Served from 11 a.m. to 1 p.m. every Wednedsay. For active duty Guard reservist and their families

### **Local events**

#### Events

Christmas at the Waterfront. 2 to 8 p.m. Dec. 1, Main and Solano Streets, Suisun City. Free admission www.suisunwaterfront.com

Fairfield Tree Lighting and Holiday Festivities. 6 to 8:30 p.m. Nov. 30. Solano County Plaza, corner of Jefferson and Texas streets, www.fairfieldmainstreet.com.

Mad Hatter Festival. 2 p.m. Dec. 1 in Unity Plaza in front of the John F Kennedy Library, 505 Santa Clara St. www.facebook. com/MadHatterHolidav//alleio

Mad Hatter Grand Victorian Homes Tour. 2 p.m. Dec. 2, meet at Vallejo Naval and Historical Museum, 734 Marin St. www. facebook.com/MadHatterHolidavValleio. Menorah on Main. 5 p.m. Dec. 2, downtown Vacaville, www.iewishsolano.com.

Menorah Lighting on Travis Air Force



Base. 5 p.m. Dec. 5, to access without base privileges, visit www.jewishsolano.com.

"Sounds of Suspense." Radio broadcast, noon fourth Friday of each month, Vacaville Public Library-Town Square, 1 Town Square Place Free www.solanolibrary.com

Vallejo Art Walk. 5 to 10 p.m. second Friday of each month, downtown Valleio, Free admission. www.vallejoartwalk.com.

Vallejo Farmers Market. 9 a.m. to 2 p.m. Saturdays, year-round, Georgia and Marin streets. www.pcfma.com.

Vintage Market. 9 a.m. to 2 p.m. every third Saturday, St. Paul's United Methodist Church, 101 West St., Vacaville, 925-978-6989.,

#### Art exhibits Local

ArtPhit. Open 10 a.m. to 6 p.m. Wednesday through Saturday, 726 Texas St., Fairfield. 439-3573.

Arts Benicia. "In the Fields: Botanical Love,"through Dec. 21, open noon to 5 p.m. Wednesday through Sunday during exhibitions, 991 Taylor St., Suite 114, Benicia. Free. 747-0130, www.artsbenicia.org

Benicia Plein Air Gallery. Sharon Hind Smith is November's featured artist: reception is 3 to 5 p.m. Nov. 17; open 11 a.m. to 5 p.m. Thursday through Sunday, 307 First St., Benicia 495-2940, www.beniciapleinair.com.

El Comalito Collective. "Encounters. through Dec. 1; open 10 a.m. to 3 p.m. Friday-Sunday; 302 Georgia St., Vallejo. www. elcomalitocollective com

Fairfield-Suisun Visual Arts Association **Gallery.** 55th annual Juried Art Show, through Jan. 6, reception 6 to 8 p.m. Nov. 17; open 11

a.m. to 6 p.m. Wednesday through Sunday, Solano Town Center, 1350 Travis Blvd., Suite D8, Fairfield. 688-8889, www.fvaa-arts.org.

Gallery 621. "Perfect Square," through Dec 30; reception 3 to 6 p.m. Dec. 8; open noon to 3 p.m. Thursday, noon to 6 p.m. Friday through Sunday, 309 First St., Benicia. 297-6960, www. gallery621.com.

Georgia Galleria. Open 3 to 8 p.m. weekdays, 10 a.m. to 3 p.m. Saturdays, 419 Georgia St., Suite 15, Valleio, www.facebook.com/ womenandminorityartistart.

Jen Tough Gallery. "Gina Tuzzi: Pele and the Sensual World," through Nov. 29; open 1 to 6 p.m. Friday. 11 a.m. to 7 p.m. Saturday. 11 a.m. to 6 p.m. Sunday, 942 Tyler St., Benicia. www. ientough.gallerv.

Lawler House Art Gallery. "Variations of Abstract," through Jan. 27; open noon to 4 p.m. Friday through Sunday, 718 Main St., Suisun City. www.lawlerhousegallery.org

The Little Art Shop. Open 11 a.m. to 5 p.m. daily 129 First St. Suites D & F. Benicia 771-6667, www.thelittleartshop.com.

Mankas Artisans. Open noon to 3 p.m. Tuesday through Saturday, inside Powell's Antiques, 1371 Oliver Road, Fairfield,

Marilyn Citron O'Rourke Gallery. "Ruth Staton: Approaching Literature Through Art," through Nov. 24; open 10 a.m. to 9 p.m. Monday through Thursday, noon to 6 p.m. Friday through Sunday, 150 E. L St., Benicia. www.benicialibrary.

Vacaville Art League Gallery. "Melody, Rhythm, Art," through Dec. 1; open noon to 4 p.m. Tuesday through Saturday, 718 E. Monte Vista Ave. Free. 448-8712, www.vacavilleartgallerv org

### Walter

From Page 2

immediately changed as a woman began to point and scream over the side of the balcony, "She's being raped!" As soon as the words left the woman's mouth I turned and reached for the door. I did not know who she was talking about or where the incident was happening, but I knew it was in the vicinity of the River Walk and that someone needed help. I ran through the door and right in front of me was Tech. Sgt. Wil Carrico. Carrico is the ideal hero, at 6 feet, 6 inches, with a hobby for volunteer firefighting, it is in his heart and nature to protect those who cannot protect themselves. We ran through the bar, down two flights of stairs and found ourselves on the River Walk to no avail. As we searched, I could hear Reed giving direct instruction on the balconv to call the police, keeping everyone calm and shouting to the perpetrator that the authorities were being contact-

ed.

I looked toward the balcony at the sound of Myers' voice and he began to give us directions on the location of the incident, allowing us to arrive on the scene.

As I ran up to the assault, I noted there was a group of





bystanders around two men in a physical altercation. I scanned the crowd and identified the victim of the alleged sexual assault. She was easily identifiable because her dress was disheveled in a manner that was indicative of sexual activity and she was leaning into another woman who seemed uncomfortable.

I approached and asked the uncomfortable bystander if she was friends with the woman leaning on her. When she replied "No," I quickly took control of the intoxicated victim by telling the bystander to, "Give her to me."

I laid the victim down over my lap and held her so she could look at me. I asked her if she had an ID and a man from the crowd came forward with her wallet and produced her military common access card. From her military identification, she was identified as a lieutenant in the Navy and my perception of time slowed to almost complete stillness.

I looked in the eyes of the naval officer laying on my lap, unable to speak or keep her eyes open. Suddenly, I understood every second of training, every weekend safety briefing, all the deployment and weapons training and what it means to be fit to fight.

After I finished asking her questions and receiving "yes" and "no" head nods, she began to cry and said, "Please don't rape me." I began to comfort her and promised her that no one was going to hurt her while we were on the scene and that she would get the help that she needed.

When I finally looked up, she wasn't able to make it to the and I were alone on the ground, surrounded by police tape and the local authorities were taking control of the situation. In the next moments, I answered police questions about the incident, maintained control of the victim and mediated between her and the police until the ambulance arrived and her parents were located.

Even at this moment, none of my fellow Airmen who responded to the scene has any of the answers or know what became of our sister-in-arms after the incident. We do know her fate would have been much worse if we were not there.

Reflecting on the incidents of the evening, it is incredible that without prompt or training, each of our members were able to play a vital role in keeping the woman safe. Without Reed and Myers having a bird's eye view from the second floor balcony of the piano bar, we may not have made it there in time

Without Carrico by my side, I may not have been able to take care of the victim while there was a fight happening right next to me. Every second counted and our team instinctually knew exactly what to do when it mattered.

Chief Master Sgt. Kristian Farve, 90th MW command chief, found out about the incident after one of our members first session of the conference the next morning due to a lack of sleep. When he asked about the incident, we were honest and forthcoming and explained everything to him.

Since the event, we have been recognized by MAJCOM command chief, Chief Master Sgt. Tommy Mazzone, and received coins for our courage. It is true that we went in blind, we didn't have a strategy or know what enemy we were facing.

In the military, we are not just trained for war between countries. We are here so each member of the United States of America can fall asleep knowing they and their children are safe and free because of the sacrifices we made and the training we have.

It is incredible to be recognized for our actions, though we were executing our duties as Airmen and American citizens. We hope that anyone else in our situation would respond with the same instinct and genuine care.

In the words of the Air Force's pararescuemen, 'These things we do, that others may live."

### Safety

From Page 5

The Airman Safety App, once downloaded from the major app stores - Apple or Android - is accessible anywhere, anytime and focuses on minimizing the most common obstacles, making reporting quicker and easier to accomplish.

"The main advantage of the downloadable app versus the web-based app is that it is selfcontained," said Frank Svet, AFSEC Analysis and Cyberspace Operations Division deputy chief. "It does not need a data connection or a browser to enter and store inputs to the application, while the web-based app requires a data connection to reach the URL initially via a browser, then the app is cached and can be utilized from that point on without a data connection?

The application brings a modernized touch to the Air Force's safety reporting by providing a paper-free connection between the submitter and the safety professional at their own installation saving countless hours in the process. Additionally, the report will be instantaneously available for that safety office to triage the issue and start mitigating identified hazards.

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### Couple

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kids," said Linda.

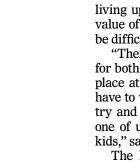
vember 2016.



### From Page 8

be difficult.

the luxury of time.



Horses From Page 7

the horse by their hands on the reigns and directs the horse to the areas they want to go, they have that constant control of them. With cutting horses, the only thing you get to use is your legs. You have to trust in that animal to do their job. Their bloodlines' breed is to read cattle and understand them. The trainer's job is to go in and perfect those movements. All we do is guide them to pick the cow we want and they do the rest. we just go for the ride. It's all on the horse."

As a child. McGuire was always fascinated with horses.

"I used to draw them; I used to pretend I was a horse," she said. "If I was playing with Barbies or G.I. Joes, horses had to be involved."

She grew up in Southern California in the Los Angeles suburbs. In her neighborhood was small lot with horses she would often walk to.

"I would just go down there and stare at them," she said.

One day, the people who owned the lot saw her and asked if she wanted to ride them. The family also had a daughter around McGuire's age, and they became close friends. Eventually, the family moved up north, but McGuire would still visit during the summers and ride the horses.

Growing up and into adulthood, McGuire dove deeper and deeper into the horse world, becoming involved in various aspects. She did Western Pleasure showing, worked in racing stables exercising the horses, and took care of halter horses. McGuire toured the U.S. participating in shows and competitions.

Eventually, McGuire wound up in Texas and got a job as a loper at a cutting horse business. A loper is someone who grooms, prepares and exercises the horses prior to shows.

One day, a trainer asked Mc-Guire if she wanted to try cutting on a horse. She lept at the opportunity, and almost fell off.

"They are very quick," she said. "They'll go 190 miles-anhour one direction, and stop and turn really fast going the other way."

This was her first taste of the



Master Sgt. Tania McGuire, 349th Force Support Squadron first sergeant, rides her horse as it cuts a cow from the herd during a cutting competition Sept. 2 in Lincoln, Calif.

cutting horse world. For years, she worked as a loper, and ended up marrying a trainer.

"I got hooked on it," she said. "I worked with some of the top stallions in the cutting horse world."

One day, her marriage came to an end and she had to take a break from horses. And, with the break up, McGuire moved from Texas back home to California

"I was burnt out from being with him and the stresses of his training," she said.

The break only lasted about six months

"Horses have always been my 'woosah," she explained. "They help me de-stress and calm down. Whenever something would happen, I would go to horses. When you are riding a horse, you have to concentrate on what you are doing. You can't dream off, because they are a 1,000-pound animal and you could get hurt."

Finally, she met her current husband, and they made a deal since he knew her passion for horses. She bought a horse for her husband and just enjoyed having it.

"I wasn't doing cutting, just some barrel racing," she said.

horse back and have fun."

the Air Force Reserve, and due to the demands on her time, she had to sell him.

said. "I was attached to him, but he went to a great family."

cutting horse.

"It's very expensive."

The competitors in the cutting world she came out often explained.

Then, the day came when she bought a new horse for her husband to ride.

"When I look at horses, I look at their breeding," she said. "The lady I bought this horse from had mentioned it would be good for cutting. She planted the seed."

She went to her son and asked if he could pretend to be a cow. She wanted to see if the horse could cut.

"And oh, he did," she said. Last year was the first time McGuire had shown in 13

years, and missed first place in her league by three points for the season. This year, she locked in the championship early on.

"The one thing I love about the cutting horse community is that it's all over the world, but it is a tight knit community," Mc-Guire said. "They are like a family. Everybody takes care of each other. We're all competing, but we all help each other."

tween the military world and horse world.

"There is this familial closeness in the cutting world, just like the military is my family," she explained.

One of the key lessons she learned from working with horses that carried into her Air Force career is patience.

Working with horses, you need patience, she explained. It's easy to get frustrated be- just all around you." cause they can be just like little kids at times.

"You're going to fight with ing to go back and forth," she ready to begin her run.

explained. "I learned so much from the years I worked with horses on how to stay calm, cool, collected. Especially with emergencies that would happen.'

Likewise, in the military vou learn patience in your work processes, McGuire said.

"I'm a maintainer by heart," she said. "It's easy to get frustrated with trying to work on an aircraft and things aren't working right. Or, you don't have patience because you want to go, McGuire said this family as- go, go, and get things done, or pect is a huge connection be- you're trying to rush things. You have to learn to calm down. Especially if there is a major incident and they gotta go. So. if you're trying to get things done, and you don't have that calmness in the storm, it's going to affect how things are going to happen. So, I think being with horses as long as I have, that has taught me to stay calm when there is that storm that is

With a final deep breath, McGuire guides her horse forward to enter the arena, watchthem; and you're going to ar- ing for the cow the judge had gue with them; and you're go- pointed out from the herd,

"I was just happy to have a

Around this time she joined

"He was a really good horse, and it just wasn't fair to him to be kind of wasting away," she

Soon after, McGuire and her family bought a new house on a 19-acre property. They also bought a new horse, but not a

"I didn't think I would ever join that world again," she said.

had horses that ran in the price range of millions of dollars, she

value of service before self can

"There may be a demand for both of us to be in the same place at the same time and we have to work with our bosses to try and work something out so one of us can take care of the

The Blakes welcomed their first child, Lilliana, into the world in June 2013. About a month later, they left Travis for F.E. Warren Air Force Base, Wvoming, where the family would grow again. In June 2015, the Blakes welcomed their second daughter, Layla, followed by their son, Michael Jr., in No-

Like most parents, the Blakes want the best for their children, however, due to the high operations tempo of military life, they don't always have The hardest thing for me as

a mother was to find my children a provider I thought was dom to take advantage of stay at home moms. While some people in the military can make that decision too, for me, my Airmen are also a part of my family and I want to be there for them as well."

"As a supervisor, I enjoy mentoring Airmen, even those who may have made a bad decision and may not have had good mentors," she said. "Some may be depressed and others may be suicidal. It's important for me to continue serving, to mentor them so they know better days are ahead."

While the Blakes were assigned to F.E. Warren there were times when Michael and Linda worked opposite securiaway from home for up to five days at a time.

"We would high-five one another on the way in or out and say 'Hey, dinner is in the oven, make sure you pick up the kids," said Michael. "We had to take advantage of extended care providers and I often picked up my kids after I got off work at 10 or 11 p.m."

During this time, the Blakes best for them before I had to re- relied heavily on a support turn to work, said Linda. "Some system of friends who found

civilian families have the free- themselves in the same situation.

"We had a close group of friends and we would hang out every Friday night we had off," said Linda. "We would go bowling or out to dinner and if we ever needed anything we always supported one another."

The Blakes arrived for their second tour at Travis in June 2018. Shortly after in-processing into the 60th SFS, they learned they were about to be assigned to the same shift on the same flight.

"We told them that can't happen because we have to take care of three children," said Linda. "I was kind of shocked by our leadership's response. They immediately took steps to ty shifts requiring them to be work everything out so we were able to support the mission and our family."

"The leadership at the 60th SFS worked with us, said Linda. This led to me working days at the VCC and working swing shifts periodically while Michael worked nights."

Up next for the Blakes is a trip to Disneyland over their children's winter break from school.

"We are really looking forward to it," they said.





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### THE FATHER'S HOUSE





action plan priorities was to help families with their finances," said Leathermon. "We had 32 families to participate and collectively paid off over \$280,000 in debt and they saved over

\$129,000."

Chapel

From Page 4

er"

lains get out to see Airmen is by providing meals for dormitory residents every





U.S. Air Force photo/Louis Briscese

1st Lt. Johann Choi, 60th Air Mobility Wing chaplain, prays prior to dinner service for Airmen who reside in the dorms at the Peak Airman Ministry Center sponsored by the chapel team Nov. 13 at Travis Air Force Base, Calif. The Travis chapel team is the recipient of the Charles I. Carpenter award which recognizes the best large chapel team in the Air Force.

success," said Leathermon. "Those expectations bring stress and pressure, so if things in your life are adding to those pressures, it makes things much tough-

When the chapel team received feedback from the community action plan that not enough financial planning was being provided to families, they took immediate action. Their creation of the "Financial Peace" course helped Travis families manage their money more efficiently.

One of the ways chap-

pus that provides a place vis couples, sponsoring for Airmen to relax and socialize "We hosted 324 airmen

events mostly though our Airmen Ministry Center, the Peak." said Leathermon. "Providing homecooked meals to our single Airmen in the dorms has had a huge impact on their morale.

These meals are a welcomed sight for Airmen living in the dorms who, for one night, have another option from the dining facility. For Airman 1st Class Alyssa Palomares, 60th Medical Support Squad-"One of the community ron admissions technician, the meals bring Airmen together in an inviting atmosphere

"I love it, I've been to many dinners here at the Peak," said Palomares. "My friends and I hang out and we get an outstanding meal. "It has a huge impact on us dorm residents."

Other accomplishments that helped garner the best Tuesday night. The Peak is large chapel team in the AF

a centralized café located award include hosting marwithin the dormitory cam- riage events for 116 Tra-700 kids for vacation bible school and their first block party that attracted more than 2,200 participants.

"If you don't have programs like this in place, it's tough to do your job," said Leathermon. "We're trying to get Airmen to be proud to have that connectivity with one another again."

Although awards are nice, their success is not predicated on hardware but rather is measured on the service they provide the people of Travis. The chapel team is committed to ensuring that Travis Airmen and their families are taken care of by working as a team to come up with new and inviting ways to improve what they've already built upon.

"Travis is such a huge base you have to dream big with a 'wow' factor," said Leathermon. "Providing for the Travis community whether they are people of faith or not is a priority here.

### **Muslim**

From Page 3

Hawaii for his next duty station and found himself longing for the peace, tranquility and brotherhood he felt Islam offered him in Turkey.

"When I left Turkey, I felt as if a little bit of myself was left behind," he said. "I began to read the Quran and the more I learned, the more I was drawn to its teachings. It was something so simple, but yet so breathtaking to me, everything felt so natural and the way it was supposed to be."

As Gaitan began his journey to learn more about the faith of Islam, he visited a mosque in Hawaii and met with the Iman to talk about his experience and to discuss questions he had about the religion.

"I took the Shahada, which is the declaration of faith, and never looked back," he said.

As a practicing Muslim who's made the conscious choice to follow Islam, Gaitan said he understands he will be faced with challenges and religious barriers he will have to overcome.

The biggest challenge yet, was getting approval for his shaving waiver from Air Force headquarters. This required endorsement by the unit commander, base chaplain. installation commander up to the Air Force Deputy Chief of Staff, Personnel Division. This process took Gaitan almost four years to accomplish.

The Air Force has many resources available to Airmen that provide help in strengthening the four pillars of wellness, such as the Airman and Family Readiness Center, Base Chapel, Health and Wellness Center, Family Advocacy and many others.

"Being in the military, I feel like many people don't understand Islam and are only going by opinions formulated from every breaking news headline about extremist Muslims or relating the term Muslim from a recent deployment experience," Gaitan said. "Many times, people are only exposed to one side of Islam and they draw an image from only negative information."

Gaitan said he wishes others would understand that Muslims grow their beards in an act of worship and devotion to God, it is not just a status or a fashion symbol.

"Beards in Islam are considered Al-Fitrah, meaning the natural way man was created. Islam is an Abrahamic faith and we consider the prophets and messengers role models whom we look up to. When we follow the actions of Prophet fight to protect me."

Muhammed, it is considered following the Sunnah. Following the Sunnah is an act of worship and big emphasis is put on it," Gaitan said. "It is a constant reminder of our faith and who we are as Muslims."

Being able to grow a beard while in the military has been a huge milestone for Gaitan, but he has also faced some religious backlash because of it.

"A month after I started growing my beard, someone shooed me away with their hand saying very negative things because I was a Muslim. A week later, another person from a different squadron felt comfortable enough to ask me if I had joined ISIS," Gaitan said. "These two incidents weren't the only ones, earlier that year someone openly questioned if I was a terrorist."

Luckily, Gaitan feels fortunate to be surrounded by great peers and leadership who support him.

"The silver lining to all this was the reaction from my peers when this incident happened," he said. "Like a lion jumping to rescue a member of their pack, another Airman stood to my defense. I will never forget what she did for the rest of my life."

As news traveled up the chain-ofcommand, Gaitan felt a sense of protection and brotherhood from those around him.

"The incident shot straight to the commander, like a lightning bolt, and the following morning I was called into his office with the chief and first sergeant waiting for me." he said. "In my entire career, I've never had a commander look me in the eyes like he did...his look, tone, words and posture were shouting at me, 'don't worry, we have your back."

After the incident, the commander held an all-call and in-front of everyone resonated the Air Force's "zero tolerance" for discrimination against any person no matter the race, color, religion, age, cultural heritage or chosen identity.

The commander began the allcall saying, "we all work for one Air Force, we serve the same country and we are part of the same family."

"I was moved beyond words," Gaitan said. "For seven years, I've heard negative things about my religion, but that day after the commander passionately defended everyone who feels they are 'different,' I walked out of there with a feeling I had never felt as a Hispanic Muslim Airman. I finally felt like I was fully part of the Air Force family and that my peers and my leadership would 24 TAILWIND

CLASSIFIEDS

November 21, 2018



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1) A rainbow appears over F-16 **Fighting Falcons** from the New Jersev Air National Guard's 177th Fighter Wing, on the flight line Nov. 9 at Boca Chica Naval Air Station, Fla. Maintenance. operations, logistics and security personnel from the 177th FW traveled to the **Kev West Naval** facility to take advantage of the weather and fly numerous training sorties, as well as incentive flights for deserving Airmen. U.S. Air National Guard pho-

/Senior Master Sgt. Andrew



2) View of a U.S. Air Force F-35A Lightning II, with the 34th Fighter Squadron, 388th Fighter Wing, out of Hill Air Force Base, Utah, being refueled by a KC-10 Extender flown by the 76th Air Refuel Squadron with the 514th Air Mobility Wing, over Texas, Nov. 9. 3) An F-16 Fighting Falcon assigned to the 480th **Expeditionary Fighter** Squadron sits on the flight line under the Aurora **Borealis during exercise Trident Juncture 18 Nov. 5** at Kallax Air Base, Sweden.



U.S. Air Force photo/Staff Sgt. Michael Ki Hong



U.S. Air Force photo/Staff Sgt. Jonathan Snyde







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